



**AGENDA**  
**GLENCOE GOLF CLUB**  
Golf Advisory Committee  
**Glencoe Golf Club**  
**Monday, May 15, 2017-7:00pm**

**1. CALL TO ORDER AND ROLL CALL**

*Dale Thomas, Chairman*

*Jim Hirsch*

*Eva Levy*

*Ron Schmidt*

*Scott Shore*

**2. CONSIDER THE APRIL 24TH MEETING MINUTES**

**3. MANAGER'S MONTHLY REPORT**

- APRIL 2017 SUMMARY REPORT

**4. OTHER BUSINESS**

**5. PUBLIC COMMENT TIME**

**6. ADJOURN**

*The Village of Glencoe is subject to the requirements of the Americans with Disabilities Act of 1990. Individuals with disabilities who plan to attend this meeting and who require certain accommodations in order to allow them to observe and/or participate in this meeting, or who have questions regarding the accessibility of the meeting or the facilities, are requested to contact the Village of Glencoe at least 72 hours in advance of the meeting at (847) 835-4114, or the Illinois Relay Center at (800) 526-0844, to allow the Village of Glencoe to make reasonable accommodations for those persons.*

VILLAGE OF GLENCOE  
GOLF ADVISORY COMMITTEE  
Meeting Minutes  
April 24, 2017

1. CALL TO ORDER AND ROLL CALL

The Golf Advisory Committee was called to order at 7:00 p.m. at Village Hall. The following members were present:

Dale Thomas, Chairman  
Eva Levy  
Jim Hirsch  
Ron Schmidt  
Scott Shore

2. CONSIDERATION OF THE MARCH MEETING MINUTES

The March Golf Advisory Committee meeting minutes were approved as submitted.

3. MANAGERS MONTHLY REPORT

- Stella reviewed the March monthly report and financial statement.
- Poor weather conditions only allowed the course to be open five days out of the month.
- The landscape project on the first tee was discussed. The Committee was pleased with the first phase of the plan and believed the project will be a great upgrade of the area.
- The tree removal plan was discussed.
- The new Hel's Kitchen Catering agreement was discussed.

4. OTHER BUSINESS

- Stella reported that Village President, Larry Levin, will be interviewing applicants for the vacant Golf Advisory Committee position; a new member is expected to be in place within the next two months.
- A question was asked for an update on the pending retirement of the assistant superintendent. Stella responded that he has made plans to retire June 15th.
- A suitable candidate for the assistant superintendent position has not been found. The position will remain vacant until a qualified and competent candidate is located.
- A question was asked if it would be possible for the Club to purchase any equipment from Green Acres due to its closure. Stella replied that the property remains vacant and that she is not aware of any future plans. There is currently no contact on site to inquire about the sale of equipment.
- Stella updated the committee on the Forest Preserve District agreement.
- The Committee discussed the need to raise community awareness of the Club and the proposed new clubhouse.

- It was recommended that the Club consider other activities on the golf course campus such as croquet.

5. PUBLIC COMMENT TIME

- None.

6. ADJOURNMENT

- There being no further business for discussion, the meeting was adjourned at 8:00 p.m.



# Glencoe Golf Club

To: Golf Advisory Committee  
From: Stella Nanos, General Manager  
Date: May 11, 2017  
Subject: April 2017 Monthly Report

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**Financial Overview:** April started out the month with average temperatures but the last week of the month was dismal with rain and below average temperatures. Carts were not allowed 7 days out of the month due to wet conditions. Total revenues were \$110,144 versus the budget of \$89,406.

	2017 Actual	2016 Actual
Rounds	1,749	1,488
Average Rate	33.73	36.51
FYTD Rounds	2,077	2,027

## Departmental Overview:

**Golf Shop:** Greens fee revenue was \$58,994 vs. the budget of \$54,336.

**Merchandise:** Golf shop sales totaled \$16,496 vs. a budget of \$6,850.

**Driving Range:** The driving range revenue was \$6,534 vs. the budget of \$5,000.

**Rentals:** Power cart rental revenue was \$10,576 vs. the budget of \$9,000. Pull cart rental revenue was \$1,452 vs. the budget of \$1,000.

**Food & Beverage:** The restaurant opened on April 1<sup>st</sup> with a full menu. The beverage cart will be available weather permitting in May.

## Golf Course:

- The maintenance department continues to struggle to find crew members. The department is currently down three employees and will start the month of May down five employees. Job postings have been put up on community boards as well as online postings on several sites.
- Bunkers were completely edged as well as all the fairway markers.
- The greens were spiked using our new spiker reels that leave minimal effect on the roll and playability of the greens.
- All greens were top dressed to smooth out old ball marks for better performance.
- The driving range was opened off the grass tees and will now be maintained at tee height.
- On course bathrooms and drinking fountains were pressurized and made ready for the season.
- Stump grinding shavings were removed and the areas prepared for seed.
- The pond aerators were installed including a new pond aerator on the 15<sup>th</sup> pond.
- The green on the 3<sup>rd</sup> hole was expanded to allow for three additional pin placements which will result in adding difficulty to one of the easier holes on the golf course.

- Massive course clean-up occurred on three separate occasions due to wind storms that were also responsible for the willow tree that fell into the pond on the third hole.
- A copper wire water line was replaced under the pro shop deck for the water fountain adjacent to the building.

**2017 Weather:** The high temperature for the month was 65 degrees and the low was 33 degrees. The average high for the month is 57 degrees and the average low is 40 degrees. Total precipitation was 5.6 inches against an average of 3.58 inches.

**Marketing Notes:**

- Over 700 Tee times have been booked for local high schools for the fall season. Loyola Academy Girls Team and the New Trier Booster Club will be utilizing the golf course.
- The Glencoe News featured the Senior PGA event that was scheduled at the course.
- An ad was published on social media outlets, Facebook and Instagram, promoting golf instruction.

**Miscellaneous:**

- The fleet of 65 electric carts were all sent off site for an annual safety and maintenance check. The management and upkeep of the cart fleet is essential to reduce the maintenance and repair budget.
- The new hybrid tees that were created over the winter are now playable on the golf course. The tees were designed for advanced juniors or beginner to intermediate adult golfers. They offer manageable course setup to make the game more enjoyable. The hybrid tees are also rated for slope/course rating so golfers who utilize the tees can post their score for handicaps.
- The Glencoe Golf Club Women's Association opening luncheon took place. The league plays weekly on Tuesday mornings starting the first week in May and ending the last week in September. Stella Nanos and Matt Radde attended their opening luncheon and presented the new USGA rules as well as new programs for this season.

Sincerely,

Stella Nanos  
General Manager  
Glencoe Golf Club

**GLENCOE GOLF CLUB  
MONTHLY FINANCIAL REPORT**

**April 2017**

Glencoe Golf Club											
INCOME STATEMENT											
Summary of All Units											
For the Month Ending April 30, 2017											
	This Period	This Period	+/-	This Period	+/-	Year To Date	Year To Date	+/-	Year To Date	+/-	Annual
	Actual	Budget	Budget	Last Year	Last Year	Actual	Budget	Budget	Last Year	Last Year	Budget
<b>REVENUE</b>											
GOLF ACADEMY	8,666	6,000	2,666	3,396	5,270	16,649	8,000	8,649	8,658	7,991	99,300
GREENS FEES	66,044	58,436	7,608	58,527	7,517	77,438	66,477	10,961	76,404	1,034	1,109,951
LEASES	-	-	-	-	-	-	-	-	-	-	24,480
MERCHANDISE	16,496	6,850	9,646	4,127	12,369	20,223	9,800	10,423	10,075	10,148	54,650
OTHER	1,828	4,120	(2,292)	1,362	466	3,832	5,008	(1,176)	2,573	1,259	24,254
OUTINGS	-	-	-	-	-	-	-	-	-	-	28,107
POWER CARTS	10,576	9,000	1,576	10,586	(10)	11,479	9,532	1,947	11,734	(255)	242,178
RANGE	6,534	5,000	1,534	6,324	210	7,288	5,430	1,858	7,782	(494)	64,500
<b>TOTAL</b>	<b>110,144</b>	<b>89,406</b>	<b>20,738</b>	<b>84,322</b>	<b>25,822</b>	<b>136,909</b>	<b>104,247</b>	<b>32,662</b>	<b>117,226</b>	<b>19,683</b>	<b>1,647,420</b>
<b>EXPENSES</b>											
C&G PAYROLL	30,241	49,075	(18,834)	32,328	(2,087)	55,324	82,041	(26,717)	58,822	(3,498)	488,391
CAPITAL OUTLAY	9,206	29,155	(19,949)	38,979	(29,773)	21,575	54,265	(32,690)	39,586	(18,011)	781,015
CHEM/FERTILIZER	4,561	3,500	1,061	4,002	559	4,561	3,500	1,061	4,002	559	78,000
COGS	8,155	4,453	3,702	2,636	5,519	10,707	6,370	4,337	2,449	8,258	35,523
COMMUNICATIONS	1,201	651	550	631	570	1,642	1,497	145	1,440	202	14,189
CREDIT CARD FEES	2,410	1,750	660	2,258	152	3,520	2,037	1,483	3,610	(90)	34,585
EQUIPMENT R&M	1,953	1,000	953	1,140	813	2,623	2,000	623	1,734	889	21,000
GASOLINE	-	100	(100)	-	-	-	200	(200)	-	-	12,400
GOLF ACADEMY	4,942	4,590	352	5,628	(686)	11,099	6,180	4,919	11,941	(842)	89,270
LIABILITY INSURANCE	1,488	1,262	226	1,491	(3)	2,977	2,523	454	2,966	11	17,139
MAINTENANCE SUPPLIES	3,650	2,200	1,450	3,041	609	4,697	3,200	1,497	3,710	987	25,120
MANAGEMENT FEE	-	7,709	(7,709)	-	-	-	15,426	(15,426)	-	-	92,516
MARKETING	5,167	2,000	3,167	7,870	(2,703)	5,468	4,000	1,468	8,108	(2,640)	24,800
OTHER	2,817	8,680	(5,863)	3,537	(720)	9,732	16,459	(6,727)	6,267	3,465	61,540
POWER CART LEASE	7,974	7,974	-	7,974	-	7,974	7,974	-	7,974	-	47,845
RANGE	1,910	425	1,485	4,501	(2,591)	1,910	425	1,485	4,501	(2,591)	2,800
SHOP PAYROLL	33,436	35,581	(2,145)	30,885	2,551	66,628	65,976	652	59,311	7,317	478,038
UTILITIES	673	2,300	(1,627)	3,727	(3,054)	2,947	3,600	(653)	5,118	(2,171)	37,785
WATER-SEWER-GARBAGE	111	210	(99)	-	111	571	1,420	(849)	450	121	23,680
<b>TOTAL</b>	<b>119,895</b>	<b>162,615</b>	<b>(42,720)</b>	<b>150,628</b>	<b>(30,733)</b>	<b>213,955</b>	<b>279,093</b>	<b>(65,138)</b>	<b>221,989</b>	<b>(8,034)</b>	<b>2,365,636</b>
<b>OPERATING INCOME (LOSS)</b>	<b>(9,751)</b>	<b>(73,209)</b>		<b>(66,306)</b>		<b>(77,046)</b>	<b>(174,846)</b>		<b>(104,763)</b>		<b>(718,216)</b>
INTEREST	1,036	250	786	432	604	1,657	374	1,283	1,078	579	2,469
SALE OF ASSETS	-	-	-	-	-	-	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-	-	-	-	-	-	4,400
<b>TOTAL</b>	<b>1,036</b>	<b>250</b>	<b>786</b>	<b>432</b>	<b>604</b>	<b>1,657</b>	<b>374</b>	<b>1,283</b>	<b>1,078</b>	<b>579</b>	<b>6,869</b>
CHANGE IN NET ASSETS	(8,715)	(72,959)		(65,874)		(75,389)	(174,472)		(103,685)		(711,347)
<b>DAYS OF OPERATION</b>	<b>25.00</b>	<b>30.00</b>	<b>(5.00)</b>	<b>14.00</b>	<b>11.00</b>	<b>30.00</b>	<b>44.00</b>	<b>(14.00)</b>	<b>33.00</b>	<b>(3)</b>	<b>238.00</b>
<b>ROUNDS</b>	<b>1,749</b>	<b>1,516</b>	<b>233</b>	<b>1,488</b>	<b>261</b>	<b>2,077</b>	<b>1,780</b>	<b>297</b>	<b>2,027</b>	<b>50</b>	<b>31,146</b>
<b>AVERAGE GF PER ROUND</b>	<b>37.76</b>	<b>38.55</b>		<b>39.33</b>		<b>37.28</b>	<b>37.35</b>		<b>37.69</b>		<b>35.64</b>

**Glencoe Golf Club  
FY2018 Round History**

	Fiscal Year 2018				Fiscal Year 2017			
	Rounds		Budget	Ytd	Rounds		Budget	Ytd
	Period	Ytd	Rounds	Bud. Rnds	Period	Ytd	Rounds	Bud. Rnds
March	328	328	264	264	539	539	264	264
April	1,749	2,077	1,516	1,780	1,488	2,027	1,516	1,780
May	-	2,077	3,955	5,735	3,859	5,886	3,925	5,705
June	-	2,077	5,592	11,327	5,416	11,302	5,592	11,297
July	-	2,077	6,246	17,573	5,922	17,224	6,266	17,563
August	-	2,077	5,571	23,144	5,386	22,610	5,976	23,539
September	-	2,077	4,664	27,808	4,460	27,070	4,584	28,123
October	-	2,077	2,623	30,431	2,948	30,018	2,623	30,746
November	-	2,077	480	30,911	1,388	31,406	400	31,146
December	-	2,077		30,911	-	31,406		31,146
January		2,077		30,911		31,406		31,146
February		2,077		30,911	639	32,045		31,146

**DAYS OF OPERATION**

	Fiscal Year 2018				Fiscal Year 2017			
	Ytd		Budget	Ytd	Ytd		Budget	Ytd
	Period	Days	Days	Bud Days	Period	Days	Days	Bud Days
March	5	5	14	14	19	19	14	14
April	25	30	30	44	14	33	30	44
May	-	30	31	75	29	62	31	75
June	-	30	30	105	30	92	30	105
July	-	30	31	136	31	123	31	136
August	-	30	31	167	26	149	31	167
September	-	30	30	197	30	179	30	197
October	-	30	31	228	29	208	31	228
November	-	30	10	238	21	229	10	238
December	-	30		238	-	229		238
January		30		238		229		238
February		30		238	6	235		238

**ROUNDS PER DAY OF BUDGETED OPERATION**

	Fiscal Year 2018			Fiscal Year 2017		
	Actual	Budget	Variance	Actual	Budget	Variance
March	23	19	5	39	19	20
April	58	51	8	50	51	-1
May	0	128	-128	124	127	-2
June	0	186	-186	181	186	-6
July	0	201	-201	191	202	-11
August	0	180	-180	174	193	-19
September	0	155	-155	149	153	-4
October	0	85	-85	95	85	10
November	0	48	-48	139	30	109
December	#DIV/0!	#DIV/0!	#DIV/0!	0	0	N/A
January	#DIV/0!	#DIV/0!	#DIV/0!	N/A	0	N/A
February	#DIV/0!	#DIV/0!	#DIV/0!	N/A	0	N/A

Source: Golf Records



## **Revenue Summary & Detail**

**Glencoe Golf Club  
Monthly Revenue Activity Summary**

activity key acct title	April 2017 Activity					Year-To-Date Activity (FY 2017)					
	This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
GOLF ACADEMY	8,666	6,000	2,666	3,396	5,271	16,649	8,000	8,649	8,658	7,991	99,300
GREENS FEES	66,044	58,436	7,608	58,527	7,517	77,438	66,477	10,961	76,404	1,034	1,109,951
INTEREST	1,036	250	786	432	604	1,657	374	1,283	1,078	580	2,469
LEASES	0	0	0	0	0	0	0	0	0	0	24,480
MERCHANDISE	16,496	6,850	9,646	4,127	12,369	20,223	9,800	10,423	10,075	10,149	54,650
OTHER	1,828	4,120	-2,292	1,362	466	3,832	5,008	-1,176	2,573	1,259	24,254
OUTINGS	0	0	0	0	0	0	0	0	0	0	28,107
POWER CARTS	10,576	9,000	1,576	10,586	-10	11,479	9,532	1,947	11,734	-255	242,178
RANGE	6,534	5,000	1,534	6,324	210	7,288	5,430	1,858	7,782	-494	64,500

**Glencoe Golf Club  
Monthly Revenue Activity Detail**

activity key acct	title	April 2017 Activity					Year-To-Date Activity (FY 2017)					
		This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
<b><u>GOLF ACADEMY</u></b>												
60-166-600-32517	GOLF ACADEMY REVENUE	0	0	0	0	0	0	0	0	0	0	40,100
60-166-600-32927	GOLF PRO LESSONS	8,666	6,000	2,666	3,396	5,271	16,649	8,000	8,649	8,658	7,991	59,200
<b>GOLF ACADEMY</b>		<b>8,666</b>	<b>6,000</b>	<b>2,666</b>	<b>3,396</b>	<b>5,271</b>	<b>16,649</b>	<b>8,000</b>	<b>8,649</b>	<b>8,658</b>	<b>7,991</b>	<b>99,300</b>
<b><u>GREENS FEES</u></b>												
60-166-600-32480	SENIOR MEMBERSHIPS	7,050	4,100	2,950	4,200	2,850	8,300	5,800	2,500	6,994	1,306	20,075
60-166-600-32485	GREEN FEES - WEEK DAYS	21,985	24,505	-2,520	16,979	5,006	28,968	28,809	159	24,295	4,673	526,146
60-166-600-32490	GREEN FEES - WEEKENDS	37,003	29,831	7,172	37,348	-345	40,164	31,868	8,296	45,115	-4,951	375,730
60-166-600-32495	PERM TIMES & FEES	6	0	6	0	6	6	0	6	0	6	188,000
<b>GREENS FEES</b>		<b>66,044</b>	<b>58,436</b>	<b>7,608</b>	<b>58,527</b>	<b>7,517</b>	<b>77,438</b>	<b>66,477</b>	<b>10,961</b>	<b>76,404</b>	<b>1,034</b>	<b>1,109,951</b>
<b><u>INTEREST</u></b>												
60-166-600-32805	INTEREST ON INVESTMENTS	821	250	571	389	432	1,442	374	1,068	712	730	2,469
60-166-600-32810	IMET EARNINGS	215	0	215	43	172	215	0	215	365	-150	0
<b>INTEREST</b>		<b>1,036</b>	<b>250</b>	<b>786</b>	<b>432</b>	<b>604</b>	<b>1,657</b>	<b>374</b>	<b>1,283</b>	<b>1,078</b>	<b>580</b>	<b>2,469</b>
<b><u>LEASES</u></b>												
60-166-600-32920	FOOD SERVICE FEE	0	0	0	0	0	0	0	0	0	0	24,480
<b>LEASES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,480</b>
<b><u>MERCHANDISE</u></b>												
60-166-600-32705	FOOD SALES	7	0	7	24	-17	32	125	-93	75	-43	300
60-166-600-32710	GOLF BALLS	1,664	1,200	464	1,407	257	1,858	1,400	458	1,683	175	19,000
60-166-600-32715	CLOTHING	774	3,450	-2,676	477	297	1,019	3,575	-2,556	477	542	10,500
60-166-600-32720	MERCHANDISE	14,043	2,200	11,843	2,187	11,856	17,271	4,700	12,571	7,677	9,594	24,850
60-166-600-32730	NON ALCH DRINK SALES	7	0	7	32	-25	43	0	43	162	-119	0
<b>MERCHANDISE</b>		<b>16,496</b>	<b>6,850</b>	<b>9,646</b>	<b>4,127</b>	<b>12,369</b>	<b>20,223</b>	<b>9,800</b>	<b>10,423</b>	<b>10,075</b>	<b>10,149</b>	<b>54,650</b>
<b><u>OTHER</u></b>												
60-166-600-32500	ANNUAL LOCKER RENTAL	50	300	-250	100	-50	50	300	-250	100	-50	300
60-166-600-32510	PULL CART RENTAL	1,452	1,000	452	776	676	1,726	1,300	426	1,426	300	15,900
60-166-600-32520	CDGA REVENUE	200	520	-320	280	-80	200	680	-480	400	-200	2,000
60-166-600-32525	LEAGUE FEES	0	2,200	-2,200	160	-160	160	2,600	-2,440	200	-40	3,200

Glencoe Golf Club  
Monthly Revenue Activity Detail

activity key acct	title	April 2017 Activity					Year-To-Date Activity (FY 2017)					
		This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
60-166-600-32530	RENTAL CLUBS	126	100	26	36	90	126	128	-2	36	90	2,854
60-166-600-32995	SUNDRY	-0	0	-0	10	-10	1,570	0	1,570	411	1,159	0
	<b>OTHER</b>	1,828	4,120	-2,292	1,362	466	3,832	5,008	-1,176	2,573	1,259	24,254
	<b><u>OUTINGS</u></b>											
60-166-600-32475	GOLF OUTING REVENUE	0	0	0	0	0	0	0	0	0	0	28,107
	<b>OUTINGS</b>	0	0	0	0	0	0	0	0	0	0	28,107
	<b><u>POWER CARTS</u></b>											
60-166-600-32505	ELECTRIC CART RENTAL	10,576	9,000	1,576	10,586	-10	11,479	9,532	1,947	11,734	-255	242,178
	<b>POWER CARTS</b>	10,576	9,000	1,576	10,586	-10	11,479	9,532	1,947	11,734	-255	242,178
	<b><u>RANGE</u></b>											
60-166-600-32515	PRACTICE RANGE REVENUES	6,534	5,000	1,534	6,324	210	7,288	5,430	1,858	7,782	-494	64,500
	<b>RANGE</b>	6,534	5,000	1,534	6,324	210	7,288	5,430	1,858	7,782	-494	64,500

# **Expenditure Report**

Summary Report by Type  
Expenditure Detail

**Glencoe Golf Club  
Monthly Expenditure Activity Summary**

activity sub_1 sub1_title key acct title	April 2017 Period Activity					Year-To-Date Activity (FY 2017)					
	This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
C&G PAYROLL	30,241	49,075	-18,834	32,328	-2,088	55,324	82,041	-26,717	58,822	-3,498	488,392
CAPITAL	9,206	29,155	-19,950	38,979	-29,774	21,575	54,265	-32,689	39,586	-18,011	781,015
CHEM/FERTILIZER	4,561	3,500	1,061	4,002	559	4,561	3,500	1,061	4,002	559	78,000
COGS	8,155	4,453	3,703	2,636	5,520	10,707	6,370	4,337	2,449	8,258	35,523
COMMUNICATIONS	1,201	651	550	631	570	1,642	1,497	145	1,440	202	14,189
CREDIT CARD FEES	2,410	1,750	660	2,258	152	3,520	2,037	1,483	3,610	-89	34,585
EQUIPMENT R&M	1,953	1,000	953	1,140	813	2,623	2,000	623	1,734	889	21,000
GASOLINE	0	100	-100	0	0	0	200	-200	0	0	12,400
GOLF ACADEMY	4,942	4,590	352	5,628	-686	11,099	6,180	4,919	11,941	-843	89,270
INTEREST EXPENSE	0	0	0	0	0	0	0	0	0	0	4,400
LIABILITY INSURANCE	1,488	1,262	227	1,491	-3	2,977	2,523	454	2,966	11	17,139
MAINTENANCE SUPPLIES	3,650	2,200	1,450	3,041	609	4,697	3,200	1,497	3,710	987	25,120
MANAGEMENT FEE	0	7,709	-7,709	0	0	0	15,426	-15,426	0	0	92,516
MARKETING	5,167	2,000	3,167	7,870	-2,703	5,468	4,000	1,468	8,108	-2,639	24,800
OTHER	2,817	8,680	-5,863	3,537	-720	9,732	16,459	-6,726	6,267	3,465	61,540
POWER CART LEASE	7,974	7,974	0	7,974	0	7,974	7,974	0	7,974	0	47,845
RANGE	1,910	425	1,485	4,501	-2,591	1,910	425	1,485	4,501	-2,591	2,800
SHOP PAYROLL	33,436	35,581	-2,145	30,885	2,551	66,628	65,976	652	59,311	7,317	478,038
UTILITIES	673	2,300	-1,627	3,727	-3,054	2,947	3,600	-653	5,118	-2,171	37,785

Glencoe Golf Club  
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WATER-SEWER-GARBAGE	111	210	-99	0	111	571	1,420	-849	450	121	23,680

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<b><u>C&amp;G PAYROLL</u></b>											
60-166-387-42110 SALARIES REG - BUILDING	14,895	15,695	-800	14,932	-36	29,772	31,391	-1,618	29,789	-16	204,040
60-166-387-42116 LONGEVITY BONUS	0	2,900	-2,900	0	0	0	2,900	-2,900	0	0	4,775
60-166-387-42118 SAFETY PAY	300	250	50	225	75	300	250	50	225	75	250
60-166-387-42120 SALARIES - RHS PAY	0	0	0	0	0	0	0	0	0	0	2,296
60-166-387-42124 OTHER COMPENSATION	0	0	0	0	0	1,500	0	1,500	0	1,500	0
60-166-387-42210 SALARIES TEMP -	6,197	13,093	-6,896	8,759	-2,561	7,329	21,197	-13,868	12,791	-5,462	140,160
60-166-387-42610 EMPLOYEE BENEFITS	4,273	4,218	55	4,112	161	8,545	8,435	110	8,224	322	50,610
60-166-387-46115 SOCIAL SECURITY ADMIN.	1,500	1,809	-308	1,463	38	2,564	3,308	-744	2,615	-51	21,651
60-166-387-46120 MEDICARE ONLY CONTRIB.	351	497	-146	342	9	600	921	-322	612	-12	5,029
60-166-387-46125 ILL MUNI. RET. FUND	2,724	3,635	-910	2,496	228	4,713	6,660	-1,946	4,566	147	37,271
60-166-387-47110 UNEMPLOYMENT	0	6,979	-6,979	0	0	0	6,979	-6,979	0	0	22,309
<b>C&amp;G PAYROLL</b>	<b>30,241</b>	<b>49,075</b>	<b>-18,834</b>	<b>32,328</b>	<b>-2,088</b>	<b>55,324</b>	<b>82,041</b>	<b>-26,717</b>	<b>58,822</b>	<b>-3,498</b>	<b>488,392</b>
<b><u>CAPITAL</u></b>											
60-166-387-81120 BUILDING ALTERATIONS	0	5,500	-5,500	0	0	0	10,000	-10,000	0	0	495,500
60-166-387-81130 GOLF COURSE	4,953	16,500	-11,547	10,880	-5,928	13,097	26,500	-13,403	11,488	1,610	89,750
60-166-387-81135 FORESTRY &	1,099	0	1,099	0	1,099	5,324	0	5,324	0	5,324	39,000
60-166-387-82140 GOLF EQUIPMENT	0	0	0	27,920	-27,920	0	10,000	-10,000	27,920	-27,920	63,500
60-166-387-89105 CAPITAL SALARIES	1,460	5,984	-4,524	149	1,311	1,460	6,494	-5,034	149	1,311	78,000
60-166-387-89107 CAPITAL OVERTIME	1,694	0	1,694	0	1,694	1,694	0	1,694	0	1,694	0
60-166-387-89110 CAPITAL SOCIAL SEC.	0	371	-371	9	-9	0	403	-403	9	-9	4,836
60-166-387-89115 CAPITAL MEDICARE	0	87	-87	2	-2	0	94	-94	2	-2	1,131
60-166-387-89120 CAPITAL IMRF	0	713	-713	18	-18	0	774	-774	18	-18	9,298
<b>CAPITAL</b>	<b>9,206</b>	<b>29,155</b>	<b>-19,950</b>	<b>38,979</b>	<b>-29,774</b>	<b>21,575</b>	<b>54,265</b>	<b>-32,689</b>	<b>39,586</b>	<b>-18,011</b>	<b>781,015</b>
<b><u>CHEM/FERTILIZER</u></b>											
60-166-387-61240 CHEMICALS/SEED/FERTILI	4,561	3,500	1,061	4,002	559	4,561	3,500	1,061	4,002	559	78,000
<b>CHEM/FERTILIZER</b>	<b>4,561</b>	<b>3,500</b>	<b>1,061</b>	<b>4,002</b>	<b>559</b>	<b>4,561</b>	<b>3,500</b>	<b>1,061</b>	<b>4,002</b>	<b>559</b>	<b>78,000</b>
<b><u>COGS</u></b>											
60-166-386-63140 COGS-FOOD SUPPLIES	0	0	0	0	0	0	81	-81	0	0	195
60-166-389-63105 COGS-GOLF BALLS	1,814	780	1,034	891	923	1,926	910	1,016	1,033	892	12,350
60-166-389-63120 COGS-CLOTHING	844	2,243	-1,399	395	449	986	2,324	-1,338	395	590	6,825



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60-166-389-63135 COGS-MERCHANDISE	5,482	1,430	4,052	1,336	4,145	7,769	3,055	4,714	973	6,796	16,153
60-166-389-63140 COGS-FOOD SUPPLIES	16	0	16	13	3	27	0	27	47	-20	0
<b>COGS</b>	<b>8,155</b>	<b>4,453</b>	<b>3,703</b>	<b>2,636</b>	<b>5,520</b>	<b>10,707</b>	<b>6,370</b>	<b>4,337</b>	<b>2,449</b>	<b>8,258</b>	<b>35,523</b>
<b><u>COMMUNICATIONS</u></b>											
60-166-385-52205 TELECOM/INTERNET	1,201	651	550	631	570	1,642	1,497	145	1,440	202	14,189
<b>COMMUNICATIONS</b>	<b>1,201</b>	<b>651</b>	<b>550</b>	<b>631</b>	<b>570</b>	<b>1,642</b>	<b>1,497</b>	<b>145</b>	<b>1,440</b>	<b>202</b>	<b>14,189</b>
<b><u>CREDIT CARD FEES</u></b>											
60-166-388-52195 CREDIT CARD FEES	2,410	1,750	660	2,258	152	3,520	2,037	1,483	3,610	-89	34,585
<b>CREDIT CARD FEES</b>	<b>2,410</b>	<b>1,750</b>	<b>660</b>	<b>2,258</b>	<b>152</b>	<b>3,520</b>	<b>2,037</b>	<b>1,483</b>	<b>3,610</b>	<b>-89</b>	<b>34,585</b>
<b><u>EQUIPMENT R&amp;M</u></b>											
60-166-387-51180 GENERAL EQUIPMENT R/M	1,953	1,000	953	1,140	813	2,623	2,000	623	1,734	889	19,000
60-166-387-51230 IRRIGATION SYSTEM R/M	0	0	0	0	0	0	0	0	0	0	2,000
<b>EQUIPMENT R&amp;M</b>	<b>1,953</b>	<b>1,000</b>	<b>953</b>	<b>1,140</b>	<b>813</b>	<b>2,623</b>	<b>2,000</b>	<b>623</b>	<b>1,734</b>	<b>889</b>	<b>21,000</b>
<b><u>GASOLINE</u></b>											
60-166-387-61185 GASOLINE-OIL-GREASE	0	100	-100	0	0	0	200	-200	0	0	12,400
<b>GASOLINE</b>	<b>0</b>	<b>100</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>-200</b>	<b>0</b>	<b>0</b>	<b>12,400</b>
<b><u>GOLF ACADEMY</u></b>											
60-166-386-42210 SALARIES TEMP - GOLF	0	0	0	0	0	0	0	0	0	0	11,000
60-166-386-52290 MISC CONTRACTUAL	4,852	4,500	352	5,538	-686	10,919	6,000	4,919	11,761	-843	74,400
60-166-386-61155 SUPPLIES	0	0	0	0	0	0	0	0	0	0	1,350
60-166-386-62115 MISC COMPUTER	90	90	-0	90	0	180	180	-0	180	0	2,520
<b>GOLF ACADEMY</b>	<b>4,942</b>	<b>4,590</b>	<b>352</b>	<b>5,628</b>	<b>-686</b>	<b>11,099</b>	<b>6,180</b>	<b>4,919</b>	<b>11,941</b>	<b>-843</b>	<b>89,270</b>
<b><u>INTEREST EXPENSE</u></b>											
60-166-385-72120 BOOKED INT ON ADVANCE	0	0	0	0	0	0	0	0	0	0	4,400
<b>INTEREST EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,400</b>
<b><u>LIABILITY INSURANCE</u></b>											
60-166-385-56105 PUBLIC LIABILITY INSUR.	1,488	1,262	227	1,474	14	2,977	2,523	454	2,949	28	15,139
60-166-385-56110 INSURANCE DEDUCTIBLES	0	0	0	17	-17	0	0	0	17	-17	2,000

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LIABILITY INSURANCE	1,488	1,262	227	1,491	-3	2,977	2,523	454	2,966	11	17,139
<b>MAINTENANCE SUPPLIES</b>											
60-166-387-61225 SEED & SOD	0	0	0	0	0	0	0	0	0	0	1,520
60-166-387-61235 SAND/TOP DRESSING	0	0	0	0	0	0	0	0	0	0	4,500
60-166-387-61245 MAINTENANCE SUPPLIES	3,350	1,000	2,350	2,399	951	4,108	1,500	2,608	2,912	1,195	11,750
60-166-387-62135 SAFETY EQUIPMENT	150	500	-350	139	11	150	500	-350	139	11	700
60-166-387-64105 UNIFORMS/WORK	150	700	-550	503	-353	440	1,200	-760	635	-196	6,050
60-166-387-65105 TOOL PURCHASE/REPAIR	0	0	0	0	0	0	0	0	24	-24	600
<b>MAINTENANCE SUPPLIES-</b>	<b>3,650</b>	<b>2,200</b>	<b>1,450</b>	<b>3,041</b>	<b>609</b>	<b>4,697</b>	<b>3,200</b>	<b>1,497</b>	<b>3,710</b>	<b>987</b>	<b>25,120</b>
<b>MANAGEMENT FEE</b>											
60-166-385-53180 VOG SERVICES	0	3,543	-3,543	0	0	0	7,086	-7,086	0	0	42,516
60-166-385-53185 FOREST PRESERVE	0	4,166	-4,166	0	0	0	8,340	-8,340	0	0	50,000
<b>MANAGEMENT FEE</b>	<b>0</b>	<b>7,709</b>	<b>-7,709</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,426</b>	<b>-15,426</b>	<b>0</b>	<b>0</b>	<b>92,516</b>
<b>MARKETING</b>											
60-166-385-52215 MARKETING/ADVERTISING	5,167	2,000	3,167	7,870	-2,703	5,468	4,000	1,468	8,108	-2,639	24,800
<b>MARKETING</b>	<b>5,167</b>	<b>2,000</b>	<b>3,167</b>	<b>7,870</b>	<b>-2,703</b>	<b>5,468</b>	<b>4,000</b>	<b>1,468</b>	<b>8,108</b>	<b>-2,639</b>	<b>24,800</b>
<b>OTHER</b>											
60-166-385-52120 COMPUTER SOFTWARE	37	600	-563	94	-57	131	1,200	-1,069	94	37	7,200
60-166-385-52125 BANKING FEES	198	197	1	165	33	375	379	-4	308	67	2,701
60-166-385-52200 POSTAGE	19	23	-4	28	-9	35	41	-7	42	-7	315
60-166-385-53115 AUDITING SERVICES	0	0	0	0	0	0	0	0	0	0	700
60-166-385-54125 LEGAL COUNSEL - OTHER	0	4,000	-4,000	0	0	5,460	7,000	-1,540	1,139	4,322	12,100
60-166-385-55105 MEMBERSHIPS/DUES	180	0	180	0	180	180	0	180	0	180	1,550
60-166-385-55110 IN SERVICE TRAINING	0	0	0	0	0	0	0	0	0	0	1,500
60-166-385-61165 SUNDRY	-69	10	-79	15	-83	932	710	222	1,015	-83	1,960
60-166-385-62105 MISC COMPUTER	162	0	162	0	162	162	0	162	0	162	0
60-166-387-51105 BUILDING MAINTENANCE	0	300	-300	0	0	0	800	-800	0	0	2,700
60-166-387-52110 LEASE OF EQUIPMENT	0	0	0	0	0	0	0	0	0	0	600
60-166-387-52160 CLEANING SERVICE	0	800	-800	0	0	0	1,200	-1,200	0	0	6,580
60-166-387-52180 FORESTRY AND	0	0	0	0	0	0	0	0	0	0	1,800
60-166-387-52185 ANIMAL CONTROL	1,149	800	349	1,108	41	1,198	1,620	-422	1,156	42	7,900

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60-166-387-52290 MISC CONTRACTUAL	0	600	-600	0	0	0	600	-600	0	0	600
60-166-387-55105 MEMBERSHIPS/DUES	0	0	0	0	0	0	0	0	0	0	575
60-166-387-55110 IN SERVICE TRAINING	0	0	0	0	0	0	400	-400	0	0	3,350
60-166-387-61155 SUPPLIES	0	0	0	51	-51	0	0	0	51	-51	0
60-166-388-52290 MISC CONTRACTUAL	743	1,000	-257	669	74	863	1,058	-195	700	163	3,658
60-166-388-61155 SUPPLIES	38	350	-312	901	-863	38	900	-862	901	-863	2,550
60-166-389-52150 CDGA SERVICES	0	0	0	0	0	0	0	0	0	0	1,500
60-166-389-64105 UNIFORMS/WORK	360	0	360	507	-147	360	551	-190	863	-503	1,701
<b>OTHER</b>	<b>2,817</b>	<b>8,680</b>	<b>-5,863</b>	<b>3,537</b>	<b>-720</b>	<b>9,732</b>	<b>16,459</b>	<b>-6,726</b>	<b>6,267</b>	<b>3,465</b>	<b>61,540</b>
<b><u>POWER CART LEASE</u></b>											
60-166-388-74010 LEASE PAYMENT	7,974	7,974	0	7,974	0	7,974	7,974	0	7,974	0	47,845
<b>POWER CART LEASE</b>	<b>7,974</b>	<b>7,974</b>	<b>0</b>	<b>7,974</b>	<b>0</b>	<b>7,974</b>	<b>7,974</b>	<b>0</b>	<b>7,974</b>	<b>0</b>	<b>47,845</b>
<b><u>RANGE</u></b>											
60-166-388-61160 MISC. RANGE SUPPLIES	216	425	-209	677	-461	216	425	-209	677	-461	1,300
60-166-388-61250 RANGE BALLS	1,694	0	1,694	3,824	-2,130	1,694	0	1,694	3,824	-2,130	1,500
<b>RANGE</b>	<b>1,910</b>	<b>425</b>	<b>1,485</b>	<b>4,501</b>	<b>-2,591</b>	<b>1,910</b>	<b>425</b>	<b>1,485</b>	<b>4,501</b>	<b>-2,591</b>	<b>2,800</b>
<b><u>SHOP PAYROLL</u></b>											
60-166-385-42110 SALARIES REG -	10,646	10,631	15	10,222	424	21,034	21,262	-228	20,372	662	138,204
60-166-385-42116 LONGEVITY BONUS	0	0	0	0	0	0	0	0	0	0	1,375
60-166-385-42118 SAFETY PAY	250	250	0	225	25	250	250	0	225	25	250
60-166-385-42120 SALARIES - RHS PAY	0	0	0	0	0	0	0	0	0	0	2,810
60-166-385-42124 OTHER COMPENSATION	456	0	456	456	0	913	0	913	913	0	0
60-166-385-42610 EMPLOYEE BENEFITS	1,787	1,822	-35	1,747	40	3,575	3,644	-69	3,495	80	21,864
60-166-385-46115 SOCIAL SECURITY ADMIN.	690	667	23	662	27	1,348	1,334	14	1,306	41	7,886
60-166-385-46120 MEDICARE ONLY CONTRIB.	161	156	5	155	6	315	312	3	305	10	2,028
60-166-385-46125 ILL MUNI. RET. FUND	1,276	1,282	-6	1,229	47	2,491	2,564	-73	2,422	69	16,668
60-166-388-42110 SALARIES REG - PLAY	8,848	8,848	-0	8,157	690	17,454	17,695	-242	16,150	1,304	115,020
60-166-388-42116 LONGEVITY BONUS	0	0	0	0	0	0	0	0	0	0	1,500
60-166-388-42118 SAFETY PAY	275	0	275	225	50	275	0	275	225	50	275
60-166-388-42120 SALARIES - RHS PAY	0	0	0	0	0	0	0	0	0	0	2,340
60-166-388-42124 OTHER COMPENSATION	0	0	0	0	0	3,000	0	3,000	0	3,000	0

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60-166-388-42210 SALARIES TEMP - PLAY	3,325	5,936	-2,611	2,640	684	4,456	7,552	-3,097	3,790	665	93,944
60-166-388-42610 EMPLOYEE BENEFITS	3,538	3,491	47	3,423	115	7,075	6,982	94	6,845	230	41,890
60-166-388-46115 SOCIAL SECURITY ADMIN.	737	925	-188	656	81	1,493	1,582	-89	1,173	320	13,066
60-166-388-46120 MEDICARE ONLY CONTRIB.	172	216	-44	154	19	349	370	-21	274	75	3,056
60-166-388-46125 ILL MUNI. RET. FUND	1,275	1,357	-82	933	342	2,601	2,428	173	1,814	787	15,862
<b>SHOP PAYROLL</b>	<b>33,436</b>	<b>35,581</b>	<b>-2,145</b>	<b>30,885</b>	<b>2,551</b>	<b>66,628</b>	<b>65,976</b>	<b>652</b>	<b>59,311</b>	<b>7,317</b>	<b>478,038</b>
<b><u>UTILITIES</u></b>											
60-166-387-52270 ELECTRICAL - LIGHT/AC	0	1,300	-1,300	2,375	-2,375	1,312	2,600	-1,288	3,766	-2,454	27,000
60-166-387-52275 NATURAL GAS	673	1,000	-327	1,353	-679	1,636	1,000	636	1,353	283	10,785
<b>UTILITIES</b>	<b>673</b>	<b>2,300</b>	<b>-1,627</b>	<b>3,727</b>	<b>-3,054</b>	<b>2,947</b>	<b>3,600</b>	<b>-653</b>	<b>5,118</b>	<b>-2,171</b>	<b>37,785</b>
<b><u>WATER-SEWER-GARBAGE</u></b>											
60-166-387-52255 WATER AND SEWER	0	0	0	0	0	460	1,000	-540	450	11	22,000
60-166-387-52260 GARBAGE SERVICE	111	210	-99	0	111	111	420	-309	0	111	1,680
<b>WATER-SEWER-GARBAGE</b>	<b>111</b>	<b>210</b>	<b>-99</b>	<b>0</b>	<b>111</b>	<b>571</b>	<b>1,420</b>	<b>-849</b>	<b>450</b>	<b>121</b>	<b>23,680</b>

## **Balance Sheet Detail**

Cash Balance

Deferred Revenue

Due to VOG Report

Rain Check & Gift Balance

## Cash Report

### Glencoe Golf Club

For Fiscal Year 2018, 04/01/2017 - 04/30/2017

<b>Acct No</b>	<b>Description</b>	<b>Balance</b>
<b>Balance Sheet</b>		
60-166-600-11111	CASH - NSCB	1,341,081.26
60-166-600-11190	IMET	207,934.63
60-166-600-11210	PETTY CASH	700.00
	Total	<u>1,549,715.89</u>

**Deferred Revenue****Glencoe Golf Club**

For Fiscal Year 2018, 04/01/2017 - 04/30/2017

<b>Acct No</b>	<b>Description</b>	<b>Balance</b>
60-166-600-24105	RAIN CHECKS OUTSTANDING	1,058.00
60-166-600-24110	GIFT CERTS OUTSTANDING	8,804.71
60-166-600-24145	DEF REV-RESERVED STARTING TIME	199,877.50
60-166-600-24160	DEF REV GOLF OUTING	135.00
60-166-600-24165	DEF REV SENIOR MEMBERSHIP	3,600.00
60-166-600-24170	DEF REV- MISC.	-2,475.00
60-166-600-24175	DEF REV GOLF ACADEMY	71,562.70
	Total Def. Rev.	<u>282,562.91</u>

**Due To VOG Report****Glencoe Golf Club**

For Fiscal Year 2018, 04/01/2017 - 04/30/2017

<b>Acct No</b>	<b>Description</b>	<b>Balance</b>
60-166-600-22190	GOLF MGMT FEE PAYABLE	549,320.04
60-166-600-25105	INT PAYABLE ON ADVANCE	243,536.90
60-166-600-25115	DUE TO GENERAL FUND	960,006.11
	Total	<u>1,752,863.05</u>



**Rain Check & Gift Balance****Glencoe Golf Club**

For Fiscal Year 2018, 04/01/2017 - 04/30/2017

<b>Acct No</b>	<b>Description</b>	<b>Balance</b>
<b>Balance Sheet</b>		
60-166-600-24105	RAIN CHECKS OUTSTANDING	1,058.00
60-166-600-24110	GIFT CERTS OUTSTANDING	8,804.71
	Total	<u>9,862.71</u>

**Friends of the Glencoe Golf Club**

Cash Balance  
Monthly Report

**Cash Report - Friends****Glencoe Golf Club**

For Fiscal Year 2018, 04/01/2017 - 04/30/2017

<b>Acct No</b>	<b>Description</b>	<b>Balance</b>
<b>Balance Sheet</b>		
65-170-395-11111	CASH - NSCB	3,382.83
	Total	<u>3,382.83</u>

## Monthly Report - Friends

### Glencoe Golf Club

For Fiscal Year 2018, 04/01/2017 - 04/30/2017

	FY Mo.	FY Mo. Bud.	PY Mo.	FY YTD	FY YTD Bud.	PY YTD	FY Bud.
<b>Operating Revenue</b>							
Total Other Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Operating Revenue	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
<b>Operating Expenses</b>							
Total Service Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Professional Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Event Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Service Expense	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Total Supplies	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Commodities	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Total Operating Expense	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

	<b>FY Mo.</b>	<b>FY Mo. Bud.</b>	<b>PY Mo.</b>	<b>FY YTD</b>	<b>FY YTD Bud.</b>	<b>PY YTD</b>	<b>FY Bud.</b>
Operating Excess (Deficit)	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Total Nonoperating Revenue	<u>1.39</u>	<u>0.00</u>	<u>1.12</u>	<u>2.88</u>	<u>0.00</u>	<u>1.98</u>	<u>0.00</u>
Total Interest Expense	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Total Nonoperating Activity	<u>1.39</u>	<u>0.00</u>	<u>1.12</u>	<u>2.88</u>	<u>0.00</u>	<u>1.98</u>	<u>0.00</u>
Total Excess (Deficit)	<u>1.39</u>	<u>0.00</u>	<u>1.12</u>	<u>2.88</u>	<u>0.00</u>	<u>1.98</u>	<u>0.00</u>
Total Capital	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>